Competency Assessment/Course Development

Objective is to understand the levels of learning, how to assess competencies and tools to accomplish reliability and validity in course delivery

Bloom's Taxonomy

- 1. Knowledge-recall of specifics, methods, processes, patterns and structure or setting
- Comprehension-"refers to a type of understanding or apprehension such that the individual knows what is being communicated and can make use of the material or idea being communicated without necessarily relating it to other material or seeing its fullest implications."
- 3. Application refers to the "use of abstractions in particular and concrete situations."
- 4. Analysis- represents the "breakdown of a communication into its constituent elements or parts such that the relative hierarchy of ideas is made clear and/or the relations between ideas expressed are made explicit."
- 5. Evaluation- engenders "judgments about the value of material and methods for given purposes."
- 6. Synthesis- involves the "putting together of elements and parts so as to form a whole."

When developing course content and objectives, instructors should have in mind which level students are expected to obtain. This level is reflected in the written objectives found in the syllabi (refer to Blooms list of action verbs to identify taxonomy level). As a graduate program, most objectives should fall somewhere between 3-5 with some exceptions (introductory courses or capstone type courses). Generally levels 1-3 would be consider "Lower Level" and levels 4-6 "Higher Level" learning.

Teaching and Learning Methods

With Bloom's taxonomy in mind, CAHME looks at courses and syllabi for consistency between objectives and teaching and learning methods. IT IS GOOD PRACTICE TO DO THIS IN YOUR COURSE REGARDLESS OF CAHME.

Level	Teaching and	Definition		
	Learning Method			
LOWER	Readings	Students complete assigned readings in textbook, articles, websites,		
		etc.		
	Lecture no media	Professor does most of the talking, without any media support		
	Lectures with media	Professor does most of the talking, with some sort of media support		
		(e.g. PowerPoint, overheads, video, whiteboards, etc.). Students		
		participate via discussion that is primarily characterized by students		
		asking clarifying questions, etc.		
	Guest Speakers	Individual/panel of experts from the field present to student		
	Online discussions	Students actively engage in an online discussion, either synchronous or		
		asynchronous, with the professor and with each other. Students can		
		stimulate or respond to discussion.		
	Class Discussions	Students actively engage in open discussion with the professor and		
		with each other. Students can stimulate or respond to discussion.		

	Web-based modules	Interactive learning via CD/DVD/Internet that is more than searching		
		for information or reading websites		
HIGHER	In-class	Students formally deliver information to the rest of the class in a well-		
	Presentations	prepared format that required analysis and preparation		
	Cases	Students actively engage in analyzing a case study to determine		
		causes, implications, strategies etc. Case analysis is either shared with		
		the class through open and interactive discussion or debate, or		
		students prepare a written case analysis for review and feedback.		
	Team activities	Three or more students collaborate as a group to complete one		
		deliverable		
	Simulation exercises	Interactive learning in which students' actions significantly affect how		
		the learning unfolds and the subsequent outcomes of the learning.		
		Simulations may or may not be computer based (e.g. tabletop		
		simulations).		
External Field Students are placed		Students are placed in non-academic applied or real-world work		
	Experiences	settings and allowed to learn from the work experience, including		
		externships and internships. Learning outcomes are shared in the		
acader		academic environment and evaluated.		
	Strategic/Consulting	Students actively engage in completing an actual consulting project for		
	Projects	a health organization. Alternatively, students complete an assignment		
		that stimulates a realistic project in a health organization.		
	Reflective learning	Students complete structured process (e.g. journaling, one minute		
		response, assessment instruments, weekly reports) to review,		
		understand, analyze, and evaluate their own learning and/or		
		performance. The evaluation should be based on pre-selected criteria.		
		In addition, the assessment could include a comparison of their		
		performance assessment with their peers and/or experts in the field.		

Assessment Methods

The next question is how do we assess that the learning methods employed are effective and at the level of the objectives. Again,keep in mind Bloom's taxonomy and the desired level of attainment. So if the instructor's objective is at a higher level, the assessment should be of a higher level method. ANOTHER GOOD PRACTICE REGARDLESS OF CAHME.

level	Assessment Method	Definition		
LOWER	Pre/Post knowledge	Any formal comparative assessment of the students knowledge or		
	or skill testing	skills both before and after a learning intervention		
	Exams			
	Midterm, Final, Other	Any formal exam (including essay, short answer, multiple choice etc)		
		to evaluate student learning		
	Papers/reports	Student generated written work that is part of the learning process or		
		is the final documentation of learning, including research reports, m		
		term and or final papers		
HIGHER	Observation	Faculty or student-generated observational assessment of skills or		
	Checklists	behaviors; could be completed by self, peers, faculty, or other experts		

	etc.
Case review and	Utilization of a predetermined set of variables/criteria to evaluate case
feedback	analysis work, and to provide effective suggestions/recommendations
	for improvement
Project review and	Utilization of a predetermined set of variables/criteria to evaluate case
feedback	analysis work, and to provide effective suggestions/recommendations
	for improvement
Team effectiveness	Criterion-based observational feedback of student behavior (and
assessment	possibly work products) in team projects
Journals	Collection of reflective writings, either structured or free form, about a
	topic
Experiential	Collection of evidence, prepared by the student and evaluated by the
Report/Portfolios	faculty member, to demonstrate mastery, comprehension, application,
	and synthesis against a standardized assessment rubric
Reflective Modeling	Standardized techniques to facilitate awareness and evaluation of
	one.s behavior and to generate plans for improvement, including self,
	peer, faculty, preceptor or other expert assessment
Class participation	Active monitoring, assessment, and feedback focused on the
	frequency, consistency, and quality of the student.s participation
	during face to face and online discussions
Strategic or	Students actively engage in completing an actual consulting project for
Consulting Projects	a health organization. Alternatively, students complete an assignment
	that simulates a realistic project in a health organization

Reliability and Validity

With any assessment and especially with the grade sensitive student population that we serve, instructors need to be cognizant that the assessments have validity. Validity in this context is that the assessment is a valid measure of higher order learning. Reliability relates to the ability to ensure that you are consistent in your measure across students and graders. Given that many of our assessment methods are higher order in nature, this can sometimes be difficult to obtain. There are some tools/techniques that we can employ.

Rubrics

A rubric can be defined as a descriptive guideline, a scoring guide or specific pre-established performance criteria in which each level of performance is described to contrast it with the performance at other levels. Rubrics help establish expectations to students on assessments as well as provide a discrete guideline to the instructor/grader on the assessment to reduce variability and improve reliability across graders. There are two approaches to creating rubrics: 1. Holistic; 2. Analytic. Holistic rubrics focus on a single object or behavior. Analytic rubrics focus on multiple outcomes of a particular assessment. Examples are listed below:

Holostic Rubric

Rating	Detailed Description of Performance at Each level
Inadequate	The essay has at least one serious weakness. It
	may be unfocused, underdeveloped, or rambling.
	Problems with the use of language seriously
	interfere with the reader's ability to understand
	what is being communicated.
Developing Competence	The essay may be somewhat unfocused,
	underdeveloped, or rambling, but it does have
	some coherence. Problems with the use of
	language occasionally interfere with the reader's
	ability to understand what is being communicated.
Acceptable	The essay is generally focused and contains some
	development of ideas, but the discussion may be
	simplistic or repetitive. The language lacks
	syntactic complexity and may contain occasional
	grammatical errors, but the reader is able to
	understa nd what is being communicated.
Sophisticated	The essay is focused and clearly organized, and it
	shows depth of development. The language is
	precise and shows syntactic variety, and ideas are
	clearly communicated to the reader.

*Source: Allen (2004), p. 139.

Analytic Rubric

	Below Expectations	Meets Expectations	Exceeds
			Expectations
Range of	The paper cites only	The paper cites	The paper cites a
relevant	web sites, has too	Reasonably relevant	rich array of
materials	few primary sources,	Web sites, journals,	relevant web sites,
	or frequently cites	and books,although	journals, and books,
	sources only	too few sources are	including classic
	marginally	used or key materials	materials related to
	related to the topic	that should have	the topic.
		been cited are	
		missing.	
Citations	The paper fails to cite	Most of the citations	All citations are
	sources using a	follow a consistent,	complete, accurate,
	consistent,formal,	formal style,	and consistently
	citation style.	although occasionally	conform to a formal
		citations contain	style.
		minor errors or	
		provide incomplete	
		information.	

Use of	Cited materials are	Cited materials	Cited materials are
Sources	poorly integrated	generally are	well-integrated into
	into	integrated into the	the paper and
	the paper and	paper, but some	connections
	connections	important	between sources
	between sources are	connections between	are explicitly
	not	sources are not	discussed.
	noted.	explored.	
Plagiarism	The student fails to	The source of	The source of all
	cite	information is	ideas is carefully
	sources when using	generally clear, but	documented and
	other's ideas or fails	occasionally may be	quotations are
	to	ambiguous.	properly indicated.
	include necessary	Quotations are	
	quotation marks or	properly indicated.	
	page numbers		
	for direct quotations.		

*Source: Allen {2004), p. 139.

Developing Rubrics

- 1. Determine learning outcome that you wish to assess
- 2. Define the ratings and descriptors for the scale (ie. 1-Beginning; 2-Basic; 3-Proficient; etc)
- 3. Define the descriptions of what student performance would look at each level. Use of Bloom's action words can be helpful in this exercise. If there are specific criteria that you are looking for identify it here, for example: Calculate variances; cite one peer reviewed article; etc.

Inter-rater Reliability

Similar to observational studies that rely on multiple observers to rate targets, instructors should be concerned when TAs or multiple people are grading a particular assessment. Research studies employ several different statistics to ensure inter-rater reliability. While these methods could certainly be employed, this level of rigor is generally not required for general assessments. Some good practices to keep in mind:

Depending upon the size of the course, graders should select a sample of one or more assessments, independently grade the same assessment and meet collectively to review results Identify areas of disagreement between graders and come to consensus of final result Utilize rubrics as best as possible to keep grading on focus and eliminate potential biases.

Resources

Center for Instructional Technology and Training- http://citt.ufl.edu/

National Center for Healthcare Leadership – Competency Integration for Health Management Education http://www.nchl.org/documents/ctrl hyperlink/doccopy5755 uid892012228502.pdf

Bloom's Taxonomy of Educational Objectives: The Classification of Educational Goals

Illustrative Verbs-Cognitive Domain

1.0 Knowledge (of): specifics - facts, terms; ways and means of dealing with specifics-conventions, trends, sequences, classifications, categories, criteria, and methods; universals and abstractions - principles, generalizations, theories, and structures. Describe - Determine- Define- Identify- Match - Recall- Specify - State

2.0 Comprehension: translation; interpretation; and extrapolation.
Clarify- Discuss- Distinguish between
Determine consequences- Draw conclusions- Explain
Express- Interpret - Predict
Respond to - Provide examples of

3.0 Application:

Act/take action Advocate/support/promote Appeal to Apply principles/theorems/abstractions Calculate Categorize Champion Classify Challenge Commit Conduct Consult Deploy Demonstrate Encourage Facilitate Implement Increase/decrease Inquire Insure Manage Maintain/sustain Obtain/procure Participate in Predict effects Provide/give Pursue Reinforce Select/choose Seek/pursue Implement Set Solicit

4.0 Analysis (of): elements; relationships; and organizational principles
Break down Challenge Check inconsistencies
Delve into Describe interrelationships Differentiate between/among Distinguish between/among
Discriminate
Identify relationships among Infer Interpret
Investigate Look into

5.0 Evaluation: *judgments in terms of internal evidence and external criteria* Assess Apply standards Appraise Benchmark Compare Evaluate Indicate Monitor Trace/track Weigh

6.0 Synthesis: production of a unique communication or plan; derivation of a set of abstract relations

Adapt Align/realign Design Build Create Develop Derive Discover Establish Formulate Generalize Illustrate Improve upon Integrate Make Perceive Plan Prepare Propose Shape Tell Write